

Ga-Segonyana Local Municipality



Municipal Service Delivery & Budget Implementation Plan

2013-2014 Financial Year

The Municipal Manager of the Ga-Segonyana Local Municipality hereby submit the Service Delivery and Budget Implementation Plan to the Honourable Mayor in compliance with the requirements of Section 53(c)(ii) of the Municipal Finance Management Act, 2003

Municipal Manager

The Mayor

Date: _____

Date: _____

Chapter 1

Service Delivery Performance Indicators and Targets

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1.1 BASIC SERVICES & INFRASTRUCTURE

Vote: Technical Services

IDP Issue: Water

Strategic Objective: To ensure that 100% of rural residential areas, with the exception of in-fills, have at least RDP level of water by the next local government elections

Strategy 1: Management of water resources

GFS Classification: Function: Water; Sub-function: No Split Total

Key Performance Indicators and Targets:

IDP Activity or Project	Key Performance Indicator	Units of measurement	Base-line (2012/13)	Quarter 1 (1 July – 30 Sept)		Quarter 2 (1 Oct - 31 Dec)		Quarter 3 (1 Jan – 31 March)		Quarter 4 (1 April-30 June)	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
Implementation of the Water and Sanitation Services Master Plan	Construction of a 36 mega liter Kuruman reservoir complex	Number of 12 mega liter reservoirs constructed (2x 12 mega liters = 24)	1 Reservoir in poor condition	Start construction in mid July on both reservoirs (2x reservoirs)						2x 12 mega liter reservoirs finalized	
Kagung; Ward 7; Ga-Sebolao	To drill and equip 21 boreholes, with distribution to water network	Number of boreholes equipped	15 drilled and equipped	15						6 borehole	
	Installing prepaid meters: Household connections	Number of prepaid meters installed	162 installed (2012/13)	Site Establishment		24 (24)		97 (73)		139 (42)	
Expanding bulk water capacity	Execution of seven identified projects, linked to the budget, during 2013/14, to expand access to bulk water supply*	Number of projects, aimed at expanding bulk water supply, executed									
	Vergenoeg Water reticulation	Number of standpipes and lengths of pipes	12 standpipes and 2.9km pipeline								

IDP Activity or Project	Key Performance Indicator	Units of measurement	Base-line (2012/13)	Quarter 1 (1 July – 30 Sept)		Quarter 2 (1 Oct - 31 Dec)		Quarter 3 (1 Jan – 31 March)		Quarter 4 (1 April-30 June)	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Phase 3: Mothibistad bulk water supply augmentation	Number of reservoirs with 1x6 Mega liter capacity and 1.3megaliter elevated tower	Existing one inadequate	1.3 mega liters elevated tower complete		Construction of 6 mega liters concrete reservoir		Construction of 6 mega liters concrete reservoir		Construction of 6 mega liters concrete reservoir	
	Kagung/West Derby bulk water supply: phase 2. (10.3km pipeline and 31 prepaid standpipes)	Extension of network and additional standpipes	Phase 1 completed: 7.3km pipeline and 59 prepaid standpipes	Site establishment and 4km pipeline		6.3 km pipeline and 31 prepaid standpipes					
	Bulk water supply augmentation: Ward 7: Galotolo; Ga-Sehubane; Sloja; Lokaleng and Garuele	Extension of network and storage	New	Site Establishment and 4.3 km pipeline		4.5 km of pipeline and 1 press steel reservoir		1.5km pipeline and 2 steel reservoir		2 press steel reservoir	
	Bulk water supply: Ga-Sebolao	Extension of network and storage	New	Site Establishment and 1 km pipeline		500m pipeline and 1 steel tank					

Strategy 2: Ensure water quality

GFS Classification: Function: Water; Sub-function: No Split Total

Key Performance Indicators and Targets:

IDP Activity or Project	Key Performance Indicator	Units of measurement	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Performance in terms of the blue drop assessment requirements (Working towards being awarded blue drop status)	Percentage performance in terms of the Blue Drop quality control scoring system	72%			80%					

Strategy 3: Water reticulation

GFS Classification: Function: Water; Sub-function: No Split Total

Key Performance Indicators and Targets:

IDP Activity or Project	Key Performance Indicator	Units of measurement	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
Ensure that all registered indigents have access to basic level of water to ensure access to 60kl free water per month	Access to free basic services to all registered indigent consumers	Percentage of registered indigents with access to free basic services	100%	100%		100%		100%		100%	
	Valid and legally binding Performance Level Agreement with Sedibeng Water in place to ensure cooperation in achieving municipal targets for access to potable water in rural areas	No of Service Level Agreements in place	1 (Expiring on 30 June)	1							
Provide metered yard connections to all residents in wards 1, 3 and 13, and gradually expand this facility to all residential areas	100% of households in wards 1, 3 and 13 receiving metered yard connections	Number of households in wards 1, and 13 receiving metered yard connections to the new households	64	16 (16)		32 (16)		48 (16)		63 (15)	
	Install pre-paid meters at households in rural wards (Wards 4-12)	Number of households with access to prepaid meters									

Strategy 1: Management of the sanitation networks

GFS Classification: Function: Waste Water Management (Sewerage)

Key Performance Indicators and Targets:

IDP Activity or Project	Key Performance Indicator	Units of measurement	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
Maintenance of sewer pump stations and WWTW	Number of sewer pump stations repaired.	No of pump stations	Baarnard laan sewer pump station	1 (4 No)		3 (4No)					

Strategy 2: Improving roads

GFS Classification: Function: Road Transport

Key Performance Indicators and Targets:

IDP Activity or Project	Key Performance Indicator	Units of measurement	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
Upgrading and maintenance of roads according to affordability	<p>Upgrading and maintenance of roads according to project plan: Performance to be measured in terms of the amount spent</p> <p>Key Performance Indicators:</p> <ul style="list-style-type: none"> • Resealing of tarred roads • Patch work on tarred roads • Maintenance of roads and stormwater infrastructure • Maintenance of paving and islands <p>(Refer to project list below)</p>	Amount spent on the resealing of tarred roads according to approved project plans									

IDP Activity or Project	Key Performance Indicator	Units of measurement	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Resealing of tarred roads: Wards 1, 3 and 13	Kilometers of tarred roads resealed	3km resealed			2km (2km)		4km (2km)			
	Patch work on tarred road	Square meters of road patched	49m2	10m2 (37m2)		12m2 (37m2)		5m2 (37m2)		10m2 (37m2)	
	Maintenance of gravel roads according to scheduled time table	Kilometres gravel road graded.	50km	10 (40km)		10 (40km)		10 (km)		10 (40km)	
	Maintenance: roads and storm water (Cleaning of furrows 4Km)	Kilometers of roads and stormwater infrastructure maintained	1,2km	1km (4km)		1km (4km)		2km (4km)			
	Kerbing of roads (to assist with storm water problems)	Square meters of bell mouths maintained									
		Meters of kerbing installed on roads	46M	5m (12m)		2m (12m)		5m (12m)			
	Provide street names in rural areas	Number of street names constructed	50	15		10		15	10		
	Upgrading of Batlharos gravel road to paved road: Phase 1 (3.5km)	Km of road paved	New	1.5km (1.5km)		3.5km (2km)					
	Surfacing of access road: Gantatelang and Thamoyanche	2Km of access road surfaced	New	1km (1km)		1km (2km)					

Strategy 5: Transport Plan**GFS Classification:** Function: Road Transport**Key Performance Indicators and Targets:**

IDP Activity or Project	Key Performance Indicator	Units of measurement	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
Developing of an Integrated Transport Plan to ensure effective management of transport by 2013	An Integrated Transport Plan developed, according to regulatory and technical requirements, to regulate and organize transportation arrangements in the Ga-Segonyana municipal area	Number of Integrated Transport Plan developed	0 (Current plan is outdated and it has not been reviewed)							1	

IDP Objective: To maintain and upgrade storm water infrastructure in the municipal area**Strategy 3:** Stormwater**GFS Classification:** Function: Road Transport**Key Performance Indicators and Targets:****Key Performance Indicators and Targets:**

IDP Activity or Project	Key Performance Indicator	Units of measurement	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
Upgrading of storm water infrastructure	Maintenance: roads and storm water (Cleaning of furrows 4Km)	Kilometers of roads and storm water infrastructure maintained	1,2km	1km (4km)		1km (4km)		2km (4km)			
	Kerbing of roads (to assist with storm water problems)	Meters of kerbing installed on roads	46M	5m (12m)		2m (12m)		5m (12m)			

IDP Objective: To promote road safety in the Ga-Segonyana municipal area

Strategy 4: Road Safety

GFS Classification: Function: Road Transport

Key Performance Indicators and Targets:

IDP Activity or Project	Key Performance Indicator	Units of measurement	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
Construct appropriate road signs and fencing along main lines	Construct road signs according to the approved project plan COMMUNITY SERVICES	Number of road signs constructed	100	25		25		25		25	
Launch road safety campaigns in coordination with provincial road traffic department	Educate communities regarding precautions to prevent accidents and compliance with basic traffic rules and regulations COMMUNITY SERVICES	Number of road safety campaigns conducted	4	1		1		1		1	

IDP Issue: Electricity

IDP Objectives: To ensure 100% of households in wards 1, 3 and 13 have access to electricity connections by 2014

Strategy 1: Management of the electricity network

GFS Classification: Function: Electricity

Key Performance Indicators and Targets:

IDP Activity or Project	Key Performance Indicator	Units of measurement	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
Develop an Energy Masterplan	Development of an Electricity Master Plan in line with regulatory and industry requirements and standards	Number of Electricity Master Plans developed: Annual Review	1							1	

IDP Activity or Project	Key Performance Indicator	Units of measurement	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
	High mast lights (Phase in wards 2 – 12)	Number of high mast lights in rural areas (Wards 2-12)	41	33							

IDP Objectives: To increase access to electricity for communities and households in wards other than 1, 3 and 13 (92% by 2014); including ensuring access to 50kWh free electricity per month for indigent households

Strategy 2: Distribution of electricity

GFS Classification: Function: Electricity

Key Performance Indicators and Targets:

IDP Activity or Project	Key Performance Indicator	Units of measurement	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
Free Basic Services: Electricity to indigent households	Distribute 50kWh of free electricity to registered indigent households	Number and percentage of registered households receiving 50kWh of free basic electricity per month	100%	100%		100%		100%		100%	

IDP Issue: Housing

IDP Objectives: To ensure integrated human settlements in line with the approved SDF

Strategy: Support Provincial Human Settlements Department to provide housing to Ga-Segonyana local communities

GFS Classification: Function: Community and Social Services (Other community halls and facilities)

Key Performance Indicators and Targets:

IDP Activity or Project	Key Performance Indicator	Units of measurement	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
Support Provincial Human Settlements Department to provide housing to Ga-Segonyana local communities	Implement the rural in-situ according to the approved project schedule and base-line plan	1000 houses to be constructed	548 houses built	75 (75)		150 (75)		225 (75)		300 (75)	

IDP Activity or Project	Key Performance Indicator	Units of measurement	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual

IDP Issue: Sport, Recreation and Community Facilities (Community Halls)

IDP Objectives: To ensure the provision of at least one community facility, or closed sport and recreation facility per ward by 2014

Strategies 2 and 3: Operation and Maintenance of existing community and sport facilities and the construction of new facilities

GFS Classification: Function: Community and Social Services (Other community halls and facilities)

Key Performance Indicators and Targets:

IDP Activity or Project	Key Performance Indicator	Units of measurement	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
Operation and Maintenance of existing community and sport facilities	Manage and maintain parks according to available funds	Number of parks maintained on a daily bases	10	13		13		13		13	
	Maintenance of community halls and municipal buildings	Number of community halls maintained	7	7		7		7		7	
	Construction of new community halls	Number of new community halls constructed	3	2						1	
	Maintenance of ward offices	Number of offices maintained	5	5		5		5		5	
	Maintenance of existing 4 sport stadiums	Number of sport stadiums maintained	Maintain 4 existing stadiums according to available budget (Number)	4		4		4		4	

Vote: Community Services

IDP Issue: Refuse Management

IDP Objective: To ensure that systems are put in place to render sufficient refuse removal services to create a clean and wealthy environment for all residents of Ga-Segonyana

GFS Classification: Function: Waste Management

Key Performance Indicators and Targets:

IDP Activity or Project	Key Performance Indicator	Units of measurement	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
Daily refuse removal services in wards 1, 3 and 13; to be gradually expanded to all wards	Ensure that all septic tanks are emptied according to call-outs, to a minimum of 90 kiloliters per day	Number of kiloliters emptied per day (at least 90 per day)	100	100		100		100		100	
	Empty of septic tanks on a daily basis	Number of septic tanks emptied	24,000	6,000		6,000		6,000		6,000	
	To ensure that all households will have access to minimum quality of refuse removal services by 2012 Percentage of households with access to minimum quality refuse removal services for wards 1, 3 and 13	Percentage of households in wards 1, 3 and 13	100%	100%		100%		100%		100%	

IDP Issue: Sport, Recreation and Community Facilities

IDP Objectives To ensure the provision of at least one community facility, or closed sport and recreation facility per ward by 2014

Strategy 2: Operation and Maintenance of sport and recreational facilities

GFS Classification: Function: Community and Social Services (Other community halls and facilities)

Key Performance Indicators and Targets:

IDP Activity or Project	Key Performance Indicator	Units of measurement	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Ensure funds for poverty and paupers funerals	Money spent as and when required Target: Money spent as and when required	R950.00 per pauper								
	Maintenance of cemeteries in wards 1-13	No of wards where cemeteries must be maintained	13	8		3		2			

IDP Issue: Sport, Recreation and Community Facilities

IDP Objective: To ensure the provision of at least one community facility, or closed sport and recreation facility per ward by 2014; To have all current community halls and sport stadiums fully upgraded and maintained to enable enhanced service delivery and community participation by 2014

GFS Classification: Function: Public Safety

Key Performance Indicators and Targets:

IDP Objective	Key Performance Indicators	Units of Measure	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
To ensure safe environment on the roads within Ga-Segonyana	Improvement of Road Safety	No of road safety operations conducted	12	4		4		4		4	
	Testing of vehicles for Road-worthiness	No of vehicles fined	200	50		50		50		50	
	Painting of road marking	Kilometers of road marking	5kms	1		1		2		1	

IDP Issue: Sport, Recreation and Community Facilities (Community Halls)

IDP Objectives: To ensure the provision of at least one community facility, or closed sport and recreation facility per ward by 2014

Strategy 1: Libraries

GFS Classification: Function: Community and Social Services (Other community halls and facilities)

Key Performance Indicators and Targets:

IDP Activity or Project	Key Performance Indicator	Units of measurement	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
Library maintenance and operation	Manage and maintain libraries according to available funds	Number of libraries operated	6	6		6		6		6	
	% of library development grant spent	% spent	94000.00	100%		100%		100%		100%	

1.2 Local Economic Development

Vote: Technical Services

GFS Classification: Function: Planning and development

Key Performance Indicators and Targets:

IDP Objective	Key Performance Indicator	Measures	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4		Comments / Remarks
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	
EPWP: creation of temporary job opportunities	Creation of temporary job opportunities in line with EPWP guidelines	Number of EPWP temporary employment opportunities directed towards youth, women and the disabled	355 Jobs created 2012/2013	50		50		50		50		

IDP Issue: Sport, Recreation and Community Facilities

IDP Objectives To ensure the provision of at least one community facility, or closed sport and recreation facility per ward by 2014

Strategy 2: Operation and Maintenance of sport and recreational facilities

GFS Classification: Function: Sport and Recreation

Key Performance Indicators and Targets:

IDP Objective	Key Performance Indicators	Units of Measure	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
IDP Objective	Marketing of the Eye and Caravan Park	No. Of people visiting	2,000	500		500		500		500	
	Visitors to the swimming pools	Number of visits	1,150	50		500		500		100	

IDP Issue: Land Development

IDP Objectives: To ensure integrated human settlement in line with approved Spatial Development framework

GFS Classification: Function: Planning and Development

Key Performance Indicators and Targets:

IDP Objective	Key Performance Indicator	Measures	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4		Comments / Remarks
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	
To develop new residential sites in Wrenchville	Residential sites developed	Number of sites	New							300		

1.3 Municipal Institutional Transformation & Organisational Development

IDP Issue: Municipal Capacity and Infrastructure

IDP Objective: To ensure the representation of staff component according to targets in the Employment Equity Plan; To ensure the implementation of the Work Place Skills Plan; To ensure a working environment that enables performance and service delivery

GFS Classification: Function: Finance and Admin (Human Resources and Other Admin)

Key Performance Indicators and Targets:

IDP Objective	Key Performance Indicators	Unit of measure	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4		Comments
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	
To ensure the representivity of the staff component of the Department according to the targets in the Employment Equity Plan	Reports in terms of the Employment Equity Reports	Number of Employment Equity Reports submitted	4	1		1		1		1		
To ensure the implementation of the Workplace Skills Plan (Consolidated reporting function also vested in this Department)	Number of people (councillors and officials) attending training	No. of persons trained	70	10		10		10		20		
	% of skills development budget spend on training	% of skills budget spent	100%	20%		20%		50%		10%		
To acquire and sell land in terms of the Spatial Development Framework	% of service stands sold, as required	Number of serviced stands sold	150 residential sites 40 industrial and business stands						140 new sites			
	% of service stands sold to HDIs in relation to all stands sold	% of service stands sold to HDIs Target: minimum	80% of 40 business and					80%				

IDP Objective	Key Performance Indicators	Unit of measure	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4		Comments
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	
			industrial sites									
To continuously market Ga-Segonyana as an investment destination focusing on development and tourism opportunities	Undertake tourism marketing campaigns within the scope of available funds	Number of campaigns	Tourism campaigns: 4	1		1		1		1 (Tourism Indaba)		LED

1.4 Municipal Financial Viability & Management

IDP Issue: Financial Management

IDP Objective: To ensure financial viability by enhancing the income base, reducing outstanding debts and ensuring an unqualified audit report by 2014; To implement supply chain management (SCM) system 100% by 2014; To ensure 100% compliance to GRAP; To ensure effective management and monitoring of the budget

GFS Classification: Function: Finance and Admin (Finance)

Key Performance Indicators and Targets:

IDP Objective	Key Performance Indicator	Measures	BASE-LINE	QUARTER 1		QUARTER 2		QUARTER 3		QUARTER 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
To ensure financial viability by enhancing the income base, reducing outstanding debts a	Review the revenue enhance strategy	Revenue enhancement strategy in place = 1	1			1					
	Decrease in outstanding debt (Current outstanding consumer debtors – previous outstanding consumer debtors / previous outstanding debtors)	% decrease in outstanding debt	4%	4%		4%		4%		4%	
	Percentage (value) of grants in relation to total municipal budget	Grants as a % of total municipal income	35%							30%	
	Payment against outstanding debt service payments / levies + outstanding beginning of year) x 100	% payment against outstanding debts (Collection rate)	51%							64%	

IDP Objective	Key Performance Indicator	Measures	BASE-LINE	QUARTER 1		QUARTER 2		QUARTER 3		QUARTER 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
To ensure that registered	Percentage of total budget allocated to— Salaries Capital Maintenance	Salaries	29%							35%	
		Capital expenditure	14%							18%	
		Repairs and Maintenance	8%							13%	
	Review Internal Controls and ensure that Internal Controls are adhered to, report submitted in time and compliance with legislation	Number of reports compiled & submitted = 1	1			1					
	To address issues raised in the previous audit report through implementation of an approved action plan that is realistic and achievable	Quarterly progress reports on the approved action plan to Council	4	1		1		1		1	
	To ensure that the performance report is completed together with the AFS in August 2012	Completed performance report at end of the year	1	1							
	Ensure that assets register is GRAP compliant	GRAP compliant asset register =1	1	1							
	Ensure that assets register is properly updated and maintained	Monthly assets register reconciliation	12	3		3		3		3	
	Reports regarding the SCM as required by legislation	Number of reports submitted	12	3		3		3		3	
	Bid committee meetings	Number of days after closing the bid	New	90		90		90		90	
	To ensure an approved budget for the municipality in line with the MFMA and related budget circulars by 31 May each year	An approved budget by 31 May = 1	1							1	
	To ensure an approved Section 72 Mid-year review budget by end of February	An approved mid-year review budget by 28 February = 1	1					1			
	To ensure that 85% of Conditional Grants are spend annually - All departments	% of grant money spend per annum (meet at least 100% target = 1)	100%	25%		50%		75%		100%	
	To ensure that the municipality pay its creditors within 30 days	% of payment made within 30 days	70%	90%		90%		90%		90%	
	To ensure that the municipality pay its creditors within 30 days	% of equitable share towards free basic services	70%	80%		80%		80%		80%	

IDP Objective	Key Performance Indicator	Measures	BASE-LINE	QUARTER 1		QUARTER 2		QUARTER 3		QUARTER 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
indigents receive free basic services	To ensure that 100% of registered indigents receive free basic services	Develop an Indigent register: Base-line refer to 1 for wards 1-3; target of 1 in quarter 1 refer to BB and target in quarter 2 [1] to ward 8	1	1							
	To ensure that 100% of registered indigents receive free basic services / subsidies	% of registered indigents receiving free basic services / subsidies	85%	100%		100%		100%		100%	
	To provide 6kiloliter free water to indigent households per month	Percentage of indigent households with access	85%	85%		85%		85%		85%	
To fully implement the debt collection and credit control policy	the credit control and debt collection policy to be reviewed as part of the budget process by end of May 2012	reviewed credit control and debt collection policy =1	1							1	
To improve the cash flow position of the municipality by March 2013	Develop Cash and investment management policy	Cash and investment policy in place = 1	1	1							
	Schedule C reporting	Number of reports submitted	New	3		3		3		3	
	Submission of reports within 10 working days from month end (Section 71 Reports)	Number of reports submitted	12	3		3		3		3	
	Regularity with the performance of bank reconciliation	Perform monthly bank reconciliation	12	3		3		3		3	
	Monthly Debtors reconciliations	Number of reports submitted	12	3		3		3		3	
	Monthly VAT reconciliations	Number of reports submitted	12	3		3		3		3	
	Monthly grants reconciliations	Number of reports submitted	12	3		3		3		3	
	Monthly deposit register reconciliations	Number of reports submitted	12	3		3		3		3	
	Budget Returns	Number of returns submitted	New					2		1	
	Update of investment register	Number of reports submitted	12	3		3		3		3	
	Submission of bi-monthly budget report to council : Revenue & Expenditure	Number of reports submitted	6	1		2		1		2	

IDP Objective	Key Performance Indicator	Measures	BASE-LINE	QUARTER 1		QUARTER 2		QUARTER 3		QUARTER 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Submission of performance and budget reports within 14 days after the end of each quarter: Quarterly reports - implementation of MFMA	% success rate with submission of reports	4	1		1		1		1	
	Submission of quarterly returns within 30 days after the end of each quarter	Number of reports submitted	4	1		1		1		1	
To ensure full implementation of the property Rates Act	All relevant administrative process in place to administer the property Rates Act.	Interim valuations are done every year = 1	1	1							
	Monthly rates and taxes reconciliations	Number of reports submitted	12	3		3		3		3	
To re-value municipal assets	Completion of re-valuing of municipal assets	% completion	New								
	Annual stock take	Number of stock take =1	1							1	

1.5 Good Governance & Public Participation

Vote: Office of the Municipal Manager

IDP Objective	Key Performance Indicators	Units of Measure	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
To ensure compliance on EPWP guidelines when implementing projects	Promotion of opportunities for women, youth and the disabled	Number of campaigns for special groups	Men's Month in July - 1 Elderly People Day - 1 Mandela International Day - 1 Women's Month - 1 June 16 - 1 16 days of Activism - 1 Disability month - 1 World's Aid Day - 1	1		6		1		1	

IDP Objective	Key Performance Indicators	Units of Measure	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
			TB Day – 1 Children’s Day – 1								
To ensure systems and policies are put in place to support and ensure safe living conditions of all residents in Ga-Segonyana	Variety of output indicators, as measured in terms of the targets in the organisational PMS	%, as expressed in terms of need and affordability Target: according to need and budget allocations	100%, according to need and budget allocations	100%		100%		100%		100%	
To ensure an unqualified audit report by 2012 by restricting errors that could result in audit queries	Audit opinion	Audit opinion	Disclaimer					Qualified			
To ensure that performance level agreements are signed with all service providers	% of service providers with whom performance level agreements have been signed	% of service providers with long-term contracts (1 and longer)	100%	100%		100%		100%		100%	
To ensure effective council management	% compliance in terms of scheduled meetings	Number of scheduled Council meetings	4	1		1		1		1	
		Number of Special Council Meetings	2					2			
To ensure effective council management	Timely distribution of Agendas for Council meetings	Period: Distribution of Agendas before Council meetings (hours)	72 hours	72 hours		72 hours		72 hours		72 hours	
To establish a Youth Council	Maintain Youth Council	Number of Councils established	New	1		1		1		1	
	No. of functional ward committees	No. of ward committees	13	13		13		13		13	
	No. of ward community meetings conducted	No. of meetings conducted	13 / quarter	13 / quarter		13 / quarter		13 / quarter		13 / quarter	

IDP Objective	Key Performance Indicators	Units of Measure	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
	No. of ward committee members trained	No of members trained	130							130	
To approve and implement municipal planning systems in line with applicable legislation	Annual review of the IDP	IDP review	1					1		1	
	Report regarding institutional performance on a quarterly basis	Quarterly PMS reports	4	1		1		1		1	
	Community participation regarding the IDP and PMS	IDP review process	13							13 (1 per ward)	

Vote: Community Services

IDP Issue: Good Governance

Key Performance Indicators and Targets:

IDP Objective	Key Performance Indicators	Units of Measure	Base-line	Quarter 1		Quarter 2		Quarter 3		Quarter 4	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual
To ensure disaster preparedness and contingency plans	identification of disaster hazards, disaster recovery and rehabilitation	Percentage of response in instances of disasters (emergency services provided)	10	100%		100%		100%		100%	
	Attendance to veld fires reported	% of veld fires attended to (as and when required)	1	100%		100%		100%		100%	
To make available money for poverty and paupers funerals	Ensure funds for poverty and paupers funerals	Number of coffins donated @ R950 per request	Money spent as and when required	100%		100%		100%		100%	

Chapter 2

2013/14 Budget Allocations

2.1 Capital Budget

SECTION	DETAILS	FINANCING		CAPITAL COST			
		PERIOD	INTEREST RATE	ESTIMATE	INTEREST	REDEMPTION	TOTAL
Traffic	5 x Bakkies	5	7%	320,000	22,400	64,000	406,400
	TOTAL			320,000	22,400	64,000	406,400
Fire	15 4 x 4 vehicles	5	7%	350,000	24,500	70,000	444,500
	TOTAL			350,000	24,500	70,000	444,500
Cemetery	TLB for graves	5	7%	450,000	31,500	90,000	121,500
	1 x Bakkie	5	7%	160,000	11,200	32,000	43,200
	TOTAL			610,000	42,700	122,000	164,700
Roads & S/Water	Grader	5	7%	3,000,000	210,000	600,000	3,810,000
	Front Loader	5	7%	1,500,000	105,000	300,000	1,905,000
	TOTAL			4,500,000	315,000	900,000	5,715,000
Parks	Tractor and Trailer	5	7%	450,000	31,500	90,000	571,500
	Compactor Truck	5	7%	1,100,000	77,000	220,000	1,397,000
	TOTAL			1,550,000	108,500	310,000	1,968,500
Electricity	Municipal Substation	20	7%	50,000,000	3,500,000	2,500,000	56,000,000
	New Transformer	5	7%	2,000,000	140,000	400,000	540,000
	Mini Substation	5	7%	2,000,000	140,000	400,000	540,000
	Refurbishment of low voltage line	20	7%	2,000,000	140,000	100,000	240,000
	Kickerpost	5	5%	1,000,000	50,000	200,000	250,000
	TOTAL			57,000,000	3,780,000	3,300,000	64,080,000
Sewer	Aerators Kuruman Sewerage	20	7%	1,000,000	70,000	50,000	1,120,000
	TOTAL			1,000,000	70,000	50,000	1,120,000
Cleansing	New sewer truck	5	7%	1,200,000	84,000	240,000	1,524,000
	TOTAL			1,200,000	84,000	240,000	1,524,000

Assets funded through loans from ABSA Bank

SECTION	DETAILS	FINANCING		ESTIMATE	CAPITAL COST		TOTAL
		PERIOD	INTEREST RATE		INTEREST	REDEMPTION	
Information Tech	Vehicle	5	7%	250,000	17,500	50,000	317,500
SCM	Vehicle	5	7%	200,000	14,000	40,000	254,000
Meter Readers	Vehicle	5	7%	125,000	8,750	25,000	158,750
Council	Vehicle	5	7%	250,000	17,500	50,000	317,500
Public Relation	Vehicle	5	7%	125,000	8,750	25,000	158,750
TOTAL				950,000	66,500	190,000	1,206,500

2.2 Grants

	2013/14 R thousands	2014/15 R thousands	2015/16 R thousands
B NC452 Ga-Segonyana			
Direct transfers			
Equitable share and related	73,591	86,859	108,890
Fuel levy sharing			
Infrastructure	67,124	71,729	78,847
Municipal infrastructure grant	52,371	51,059	54,134
Urban settlement development grant			
Public transport infrastructure grant			
Integrated national electrification programme (municipal) grant	2,000	2,000	3,000
Municipal water infrastructure grant	3,543	14,170	17,713
Rural households infrastructure grant	4,210	4,500	4,000
Neighbourhood Development Partneeship Grant	5,000		
Capacity building and other current transfers	9,940	14,034	7,617
Local government financial management grant	1,550	1,600	1,650
Municipal systems improvements grant	890	934	967
Expanded public works programme integrated grant for municipalities	1,000		
Water services operating subsidy grant	6,500	11,500	5,000
Sub total direct transfers	150,655	172,622	195,354
Indirect transfers			
Infrastructure transfers	21,983	39,000	51,000
Regional bulk infrastructure grant	19,000	30,000	40,000
Integrated national electrification programme (Eskom) grant	2,983	9,000	11,000
Neighbourhood development partnership grant (technical assistance)			

B NC452 Ga-Segonyana	2013/14 R thousands	2014/15 R thousands	2015/16 R thousands
Capacity building and other current transfers	300	300	300
Water services operating subsidy grant	300	300	300
Sub total indirect transfers	22,283	39,300	51,300
Total	172,938	211,922	246,654
Transfers from Provincial Departments			
Municipal Allocations from Provincial Departments	940	940	940
<i>of which</i>			
Sport, Arts and Culture	940	940	940
Library Development	296	296	296
Current Awareness	50	50	50
Capacity Increase	594	594	594

DESCRIPTION ITEM	VOTE NUMBER	AMOUNT
Council	020	R 9 812 963
Water	380	R 14 885 343
Electricity	410	R 28 370 678
Sewerage	420	R 5 663 697
Cleansing	480	R 13 585 597
Finance		R 303 079
Corporate		R 240 294
Community		R449 780
Technical		R 279 569

2.3 MTREF, MIG Three Year Plan

ITEM	2012/2013	2013/2014	2014/2015	2015/2016
	Amount	Amount	Amount	Amount
Bankhara-Bodulong outflow sewer		-		
Magojaneng and Seoding water ext: phase 2.	R 3,844,688.00	R 8,802,352.00		
Maruping water feasibility	-	-		
Kagung/west derby Water supply	R 185,824.64	-		
Highmast lights ward 1-9	R 8,315,441.87	R 437,654.84		
Mapoteng water extensions: phase 2	R 3,973,529.14			
Mothibistad Phase 2				
Mothibistad Phase 3	R 11,011,309.60	R 4,704,514.75	R 15,495,907.33	R 1,060,300.00
Ditshoswaneng water supply	185,020.24	-		
Construction of fire station and disaster management center		-		R 13,712,759.72
Construction of Community Hall: Seven Miles		-		R 7,369,296.40
Rural Sanitation programme		-		R 12,000,000.00
Construction of Maruping internal paved roads				R 6,500,000.00
Vergenoeg water reticulation	R 5,226,488.52			
Maruping/Batlharos: External and Water distribution: Phase Two	R 7,941,279.35	R 12,329,300.60	R 13,523,494.55	
Ward 7 internal road				R 10,000,000.00
Bankhara-Bodulong water	7,895,684.65	R 415,562.35		
Surface of collector street within Mapoteng & Mothibistad		R 5,995,597.00	R 3,994,997.00	R 450,900.00
Upgrading of Bulk Water Supply, Network Extensions, Stand Pipes and Refurbishment: Ward 7	-	R 12,039,278.00	R 4,775,599.69	R 840,743.88
Gasebolao water supply		R 2,102,342.40		
Mokalamosesane water supply			R 1,902,395.64	
Thamoyanche water supply			R 1,778,962.66	
Vergenoeg community hall		R 3,446,241.37	R 181,381.13	
Upgrading of internal road: Batlharos	R 4,639,590.60	R 498,156.69		
Maruping sanitation				
Batlharos sanitation			R 7,406,262.00	
PMU	R 1,400,000.00	R 1,600,000.00	R 2,000,000.00	R 2,200,000.00
TOTAL VALUE OF PROJECTS	R 54,618,856.61	R 52,371,000.00	R 51,059,000.00	R 54,134,000.00
APPROVED MIG ALLOCATION	R 55,163,000.00	R 52,371,000.00	R 51,059,000.00	R 54,134,000.00

2.4 Income and Expenditure

	Rand	
Income	258,278,705	
Expenditure		
Employee related costs	63,493,929	24.58%
Remuneration of Councillors	6,948,450	2.69%
Debt impairment	504,840	0.20%
Depreciation	27,783,025	10.76%
Finance charges	7,136,830	2.76%
Audits costs	3,797,595	1.47%
Legal costs	2,000,000	0.77%
Insurance	3,953,842	1.53%
DWA- Sedibeng	15,469,818	5.99%
Bulk Purchases – Electricity	59,975,348	23.22%
Security Services	3,408,000	1.32%
Travelling	1,345,000	0.52%
General expenses	28,870,703	11.18%
Repairs and maintenance	28,551,393	11.05%
New connections	5,039,932	1.95%
Total Operating Expenditure	258,278,705	

2.5 Projected Cash Flows: 2013/14

2.5.1 Projected Cash Flows: Budgeted Monthly Revenue and Expenditure

Description R thousand	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue By Source															
Property rates	2,702	2,702	2,702	2,702	1,351	675	2,702	2,702	2,702	2,702	2,702	675	27,018	28,396	29,787
Property rates - penalties & collection charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	4,855	4,855	4,855	4,855	2,428	1,214	4,855	4,855	4,855	4,855	4,855	1,214	48,551	51,028	53,528
Service charges - water revenue	1,845	1,845	1,845	1,845	922	461	1,845	1,845	1,845	1,845	1,845	461	18,446	19,386	20,336
Service charges - sanitation revenue	950	950	950	950	475	238	950	950	950	950	950	238	9,501	9,985	10,475
Service charges - refuse revenue	737	737	737	737	369	184	737	737	737	737	737	184	7,373	7,749	8,129
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	268	268	268	268	134	67	268	268	268	268	268	67	2,680	2,817	2,955
Interest earned - external investments	76	76	76	76	38	19	76	76	76	76	76	19	763	802	841
Interest earned - outstanding debtors	56	56	56	56	28	14	56	56	56	56	56	14	565	593	623
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines	406	406	406	406	203	101	406	406	406	406	406	101	4,057	4,264	4,473
Licences and permits	215	215	215	215	108	54	215	215	215	215	215	54	2,153	2,263	2,374
Agency services	137	137	137	137	68	34	137	137	137	137	137	34	1,369	1,439	1,509
Transfers recognised - operational	8,447	8,447	8,447	8,447	4,224	2,112	8,447	8,447	8,447	8,447	8,447	2,112	84,471	101,833	117,447
Other revenue	4,704	4,704	4,704	4,704	2,352	1,176	4,704	4,704	4,704	4,704	4,704	1,176	47,037	49,436	51,858
Gains on disposal of PPE	100	100	100	100	100	50	100	100	100	100	100	(50)	1,000	1,051	1,102
Total Revenue (excluding capital transfers and contributions)	25,498	25,498	25,498	25,498	12,799	6,400	25,498	25,498	25,498	25,498	25,498	6,300	254,984	281,042	305,437
Expenditure By Type															

Description R thousand	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Employee related costs	7,787	6,371	7,079	7,079	5,663	4,247	5,663	7,079	5,663	4,955	3,540	5,663	70,791	74,401	78,047
Remuneration of councillors	672	672	672	672	336	168	672	672	672	672	672	168	6,719	7,062	7,408
Debt impairment	50	50	50	50	25	13	50	50	50	50	50	13	505	531	557
Depreciation & asset impairment	3,778	3,778	3,778	3,778	1,889	945	3,778	3,778	3,778	3,778	3,778	945	37,783	39,710	41,656
Finance charges	714	714	714	714	357	178	714	714	714	714	714	178	7,137	7,501	7,868
Bulk purchases	6,403	6,403	5,821	4,657	4,075	4,075	2,910	2,910	2,910	5,821	5,821	6,403	58,209	61,178	64,176
Contracted services	363	363	363	363	181	91	363	363	363	363	363	91	3,628	3,813	4,000
Other expenditure	8,490	8,490	8,490	8,490	4,245	2,122	8,490	8,490	8,490	8,490	8,490	2,122	84,897	89,226	93,598
Total Expenditure	28,257	26,841	26,967	25,803	16,771	11,839	22,641	24,056	22,641	24,843	23,427	15,583	269,669	283,422	297,310
Surplus/(Deficit)	(2,759)	(1,343)	(1,469)	(304)	(3,972)	(5,439)	2,858	1,442	2,858	655	2,071	(9,283)	(14,685)	(2,380)	8,127
Transfers recognised - capital			3,356	2,685	10,069	9,397	10,069	6,712	6,041	5,370	6,712	6,712	67,124	71,729	78,847
Surplus/(Deficit) after capital transfers & contributions	(2,759)	(1,343)	1,888	2,381	6,096	3,958	12,926	8,154	8,899	6,025	8,783	(2,571)	52,439	69,349	86,974
Surplus/(Deficit)	(2,759)	(1,343)	1,888	2,381	6,096	3,958	12,926	8,154	8,899	6,025	8,783	(2,571)	52,439	69,349	86,974

2.5.2 Projected Cash Flows: Budgeted Monthly Revenue and Expenditure, Municipal Vote

Description R thousand	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue by Vote															
Vote 1 - EXECUTIVE & COUNCIL	1,076	1,076	1,076	1,076	538	269	1,076	1,076	1,076	1,076	1,076	269	10,756	12,931	15,669
Vote 2 - BUDGET & TREASURY	3,250	3,250	3,250	3,250	1,625	812	3,250	3,250	3,250	3,250	3,250	812	32,498	35,782	39,640
Vote 3 - CORPORATE SERVICES	34	34	34	34	17	8	34	34	34	34	34	8	338	1,982	4,183
Vote 4 - PLANNING & DEVELOPMENT	2,882	2,882	2,882	2,882	1,441	720	2,882	2,882	2,882	2,882	2,882	720	28,818	31,914	35,583
Vote 5 - HEALTH	3	3	3	3	1	1	3	3	3	3	3	1	26	27	29
Vote 6 - COMMUNITY & SOCIAL SERVICES	109	109	109	109	55	27	109	109	109	109	109	27	1,091	2,773	5,014
Vote 7 - PUBLIC SAFETY	820	820	820	820	410	205	820	820	820	820	820	205	8,202	8,621	9,043
Vote 8 - WASTE WATER MANAGEMENT	1,647	1,647	1,647	1,647	824	412	1,647	1,647	1,647	1,647	1,647	412	16,474	17,314	18,162
Vote 9 - ROAD TRANSPORT	763	763	763	763	381	191	763	763	763	763	763	191	7,628	8,017	8,410
Vote 10 - WATER	8,674	8,674	8,674	8,674	4,337	2,168	8,674	8,674	8,674	8,674	8,674	2,168	86,736	91,159	95,626
Vote 11 - Electricity	10,668	10,668	10,668	10,668	5,334	2,667	10,668	10,668	10,668	10,668	10,668	2,667	106,677	112,118	117,611
Vote 12 - WASTE MANAGEMENT	2,103	2,103	2,103	2,103	1,051	526	2,103	2,103	2,103	2,103	2,103	526	21,026	22,099	23,182
Vote 13 - SPORTS & RECREATION	184	184	184	184	92	46	184	184	184	184	184	46	1,837	1,931	2,026
Total Revenue by Vote	32,211	32,211	32,211	32,211	16,105	8,053	32,211	32,211	32,211	32,211	32,211	8,053	322,108	346,668	374,177
Expenditure by Vote to be appropriated															
Vote 1 - EXECUTIVE & COUNCIL	1,652	1,652	1,652	1,652	826	413	1,652	1,652	1,652	1,652	1,652	413	16,519	17,362	18,212
Vote 2 - BUDGET & TREASURY	2,584	2,584	2,584	2,584	1,292	646	2,584	2,584	2,584	2,584	2,584	646	25,840	27,158	28,489
Vote 3 - CORPORATE SERVICES	1,429	1,429	1,429	1,429	715	357	1,429	1,429	1,429	1,429	1,429	357	14,291	15,019	15,755
Vote 4 - PLANNING & DEVELOPMENT	1,264	1,264	1,264	1,264	632	316	1,264	1,264	1,264	1,264	1,264	316	12,643	13,288	13,939
Vote 5 - HEALTH	72	72	72	72	36	18	72	72	72	72	72	18	717	754	791
Vote 6 - COMMUNITY & SOCIAL SERVICES	1,161	1,161	1,161	1,161	581	290	1,161	1,161	1,161	1,161	1,161	290	11,611	12,203	12,801
Vote 7 - PUBLIC SAFETY	1,265	1,265	1,265	1,265	633	316	1,265	1,265	1,265	1,265	1,265	316	12,651	13,297	13,948

Description R thousand	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Vote 8 - WASTE WATER MANAGEMENT	552	552	552	552	276	138	552	552	552	552	552	138	5,523	5,805	6,089
Vote 9 - ROAD TRANSPORT	2,302	2,302	2,302	2,302	1,151	576	2,302	2,302	2,302	2,302	2,302	576	23,020	24,194	25,380
Vote 10 - WATER	4,110	4,110	4,110	4,110	2,055	1,028	4,110	4,110	4,110	4,110	4,110	1,028	41,103	43,199	45,316
Vote 11 - Electricity	8,144	8,144	8,144	8,144	4,072	2,036	8,144	8,144	8,144	8,144	8,144	2,036	81,444	85,597	89,792
Vote 12 - WASTE MANAGEMENT	1,617	1,617	1,617	1,617	809	404	1,617	1,617	1,617	1,617	1,617	404	16,173	16,997	17,830
Vote 13 - SPORTS & RECREATION	813	813	813	813	407	203	813	813	813	813	813	203	8,134	8,548	8,967
Total Expenditure by Vote	26,967	26,967	26,967	26,967	13,483	6,742	26,967	26,967	26,967	26,967	26,967	6,742	269,669	283,422	297,310
Surplus/(Deficit) before assoc.	5,244	5,244	5,244	5,244	2,622	1,311	5,244	5,244	5,244	5,244	5,244	1,311	52,439	63,246	76,867
Surplus/(Deficit)	5,244	5,244	5,244	5,244	2,622	1,311	5,244	5,244	5,244	5,244	5,244	1,311	52,439	63,246	76,867

2.5.3 Projected Cash Flows: Budgeted Monthly Revenue and Expenditure, Standard Classification

Description R thousand	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue - Standard															
Governance and administration	4,359	4,359	4,359	4,359	2,180	1,090	4,359	4,359	4,359	4,359	4,359	1,090	43,592	50,695	59,492
Executive and council	1,076	1,076	1,076	1,076	538	269	1,076	1,076	1,076	1,076	1,076	269	10,756	12,931	15,669
Budget and treasury office	3,250	3,250	3,250	3,250	1,625	812	3,250	3,250	3,250	3,250	3,250	812	32,498	35,782	39,640
Corporate services	34	34	34	34	17	8	34	34	34	34	34	8	338	1,982	4,183
Community and public safety	1,116	1,116	1,116	1,116	558	279	1,116	1,116	1,116	1,116	1,116	279	11,157	13,352	16,111
Community and social services	109	109	109	109	55	27	109	109	109	109	109	27	1,091	2,773	5,014
Sport and recreation	184	184	184	184	92	46	184	184	184	184	184	46	1,837	1,931	2,026
Public safety	820	820	820	820	410	205	820	820	820	820	820	205	8,202	8,621	9,043

Description R thousand	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Health	3	3	3	3	1	1	3	3	3	3	3	1	26	27	29
Economic and environmental services	3,645	3,645	3,645	3,645	1,822	911	3,645	3,645	3,645	3,645	3,645	911	36,446	39,932	43,993
Planning and development	2,882	2,882	2,882	2,882	1,441	720	2,882	2,882	2,882	2,882	2,882	720	28,818	31,914	35,583
Road transport	763	763	763	763	381	191	763	763	763	763	763	191	7,628	8,017	8,410
Trading services	23,091	23,091	23,091	23,091	11,546	5,773	23,091	23,091	23,091	23,091	23,091	5,773	230,913	242,689	254,581
Electricity	10,668	10,668	10,668	10,668	5,334	2,667	10,668	10,668	10,668	10,668	10,668	2,667	106,677	112,118	117,611
Water	8,674	8,674	8,674	8,674	4,337	2,168	8,674	8,674	8,674	8,674	8,674	2,168	86,736	91,159	95,626
Waste water management	1,647	1,647	1,647	1,647	824	412	1,647	1,647	1,647	1,647	1,647	412	16,474	17,314	18,162
Waste management	2,103	2,103	2,103	2,103	1,051	526	2,103	2,103	2,103	2,103	2,103	526	21,026	22,099	23,182
Total Revenue - Standard	32,211	32,211	32,211	32,211	16,105	8,053	32,211	32,211	32,211	32,211	32,211	8,053	322,108	346,668	374,177
Expenditure - Standard		46,945	46,945	46,945	23,473	11,736	46,945	46,945	46,945	46,945	46,945				
Governance and administration	5,665	5,665	5,665	5,665	2,833	1,416	5,665	5,665	5,665	5,665	5,665	1,416	56,650	59,539	62,457
Executive and council	1,652	1,652	1,652	1,652	826	413	1,652	1,652	1,652	1,652	1,652	413	16,519	17,362	18,212
Budget and treasury office	2,584	2,584	2,584	2,584	1,292	646	2,584	2,584	2,584	2,584	2,584	646	25,840	27,158	28,489
Corporate services	1,429	1,429	1,429	1,429	715	357	1,429	1,429	1,429	1,429	1,429	357	14,291	15,019	15,755
Community and public safety	3,311	3,311	3,311	3,311	1,656	828	3,311	3,311	3,311	3,311	3,311	828	33,113	34,802	36,507
Community and social services	1,161	1,161	1,161	1,161	581	290	1,161	1,161	1,161	1,161	1,161	290	11,611	12,203	12,801
Sport and recreation	813	813	813	813	407	203	813	813	813	813	813	203	8,134	8,548	8,967
Public safety	1,265	1,265	1,265	1,265	633	316	1,265	1,265	1,265	1,265	1,265	316	12,651	13,297	13,948
Health	72	72	72	72	36	18	72	72	72	72	72	18	717	754	791
Economic and environmental services	3,566	3,566	3,566	3,566	1,783	892	3,566	3,566	3,566	3,566	3,566	892	35,664	37,483	39,319
Planning and development	1,264	1,264	1,264	1,264	632	316	1,264	1,264	1,264	1,264	1,264	316	12,643	13,288	13,939
Road transport	2,302	2,302	2,302	2,302	1,151	576	2,302	2,302	2,302	2,302	2,302	576	23,020	24,194	25,380
Environmental protection												-	-	-	-
Trading services	14,424	14,424	14,424	14,424	7,212	3,606	14,424	14,424	14,424	14,424	14,424	3,606	144,242	151,598	159,027

Description	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Electricity	8,144	8,144	8,144	8,144	4,072	2,036	8,144	8,144	8,144	8,144	8,144	2,036	81,444	85,597	89,792
Water	4,110	4,110	4,110	4,110	2,055	1,028	4,110	4,110	4,110	4,110	4,110	1,028	41,103	43,199	45,316
Waste water management	552	552	552	552	276	138	552	552	552	552	552	138	5,523	5,805	6,089
Waste management	1,617	1,617	1,617	1,617	809	404	1,617	1,617	1,617	1,617	1,617	404	16,173	16,997	17,830
<i>Other</i>												–	–	–	–
Total Expenditure - Standard	26,967	26,967	26,967	26,967	13,483	6,742	26,967	26,967	26,967	26,967	26,967	6,742	269,669	283,422	297,310
Surplus/(Deficit) before assoc.	5,244	5,244	5,244	5,244	2,622	1,311	5,244	5,244	5,244	5,244	5,244	1,311	52,439	63,246	76,867
Surplus/(Deficit)	5,244	5,244	5,244	5,244	2,622	1,311	5,244	5,244	5,244	5,244	5,244	1,311	52,439	63,246	76,867

2.5.4 Projected Cash Flows: Budgeted Monthly Capital Expenditure, Municipal Vote

Description	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<u>Single-year expenditure to be appropriated</u>															
Vote 1 - EXECUTIVE & COUNCIL	69	73	76	–	–	69	69	73	76	–	–	186	690	725	761
Vote 2 - BUDGET & TREASURY	63	66	70	–	–	63	63	66	70	–	–	170	633	665	698
Vote 3 - CORPORATE SERVICES	92	97	102	–	–	92	92	97	102	–	–	249	923	970	1,018
Vote 4 - PLANNING & DEVELOPMENT	2,070	2,175	2,282	–	–	2,070	2,070	2,175	2,282	–	–	5,574	20,697	21,753	22,819
Vote 6 - COMMUNITY & SOCIAL SERVICES	97	102	107	–	–	97	97	102	107	–	–	262	972	1,022	1,072
Vote 7 - PUBLIC SAFETY	67	70	74	–	–	67	67	70	74	–	–	180	670	704	739
Vote 8 - WASTE WATER MANAGEMENT	100	105	110	–	–	100	100	105	110	–	–	269	1,000	1,051	1,102
Vote 9 - ROAD TRANSPORT	1,099	1,155	1,212	–	–	1,099	1,099	1,155	1,212	–	–	2,961	10,994	11,554	12,121
Vote 10 - WATER	4,394	4,736	5,328	–	–	4,394	4,394	4,736	5,328	–	–	10,627	43,936	47,359	53,283

Description R thousand	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Vote 11 - Electricity	5,944	6,247	6,553	–	–	5,944	5,944	6,247	6,553	–	–	16,007	59,438	62,469	65,530
Vote 12 - WASTE MANAGEMENT	120	126	132	–	–	120	120	126	132	–	–	323	1,200	1,261	1,323
Vote 13 - SPORTS & RECREATION	155	163	171	–	–	155	155	163	171	–	–	417	1,550	1,629	1,709
Capital single-year expenditure sub-total	14,270	15,116	16,217	–	–	14,270	14,270	15,116	16,217	–	–	37,225	142,703	151,162	162,172
Total Capital Expenditure	14,270	15,116	16,217	–	–	14,270	14,270	15,116	16,217	–	–	37,225	142,703	151,162	162,172

2.5.5 Projected Cash Flows: Budgeted Monthly Capital Expenditure, Standard Classification

Description R thousand	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Capital Expenditure - Standard															
Governance and administration	225	236	248	–	–	112	225	236	248	–	–	717	2,246	2,360	2,476
Executive and council	69	73	76	–	–	35	69	73	76	–	–	220	690	725	761
Budget and treasury office	63	66	70	–	–	32	63	66	70	–	–	202	633	665	698
Corporate services	92	97	102	–	–	46	92	97	102	–	–	295	923	970	1,018
Community and public safety	319	335	352	–	–	160	319	335	352	–	–	1,019	3,192	3,355	3,519
Community and social services	97	102	107	–	–	49	97	102	107	–	–	310	972	1,022	1,072
Sport and recreation	155	163	171	–	–	78	155	163	171	–	–	495	1,550	1,629	1,709
Public safety	67	70	74	–	–	34	67	70	74	–	–	214	670	704	739
Economic and environmental services	3,169	3,331	3,494	–	–	1,585	3,169	3,331	3,494	–	–	10,119	31,691	33,307	34,939
Planning and development	2,070	2,175	2,282	–	–	1,035	2,070	2,175	2,282	–	–	6,609	20,697	21,753	22,819
Road transport	1,099	1,155	1,212	–	–	550	1,099	1,155	1,212	–	–	3,510	10,994	11,554	12,121
Trading services	10,557	11,096	11,640	–	–	5,279	10,557	11,096	11,640	–	–	33,710	105,574	110,958	116,395
Electricity	5,944	6,247	6,553	–	–	2,972	5,944	6,247	6,553	–	–	18,978	59,438	62,469	65,530
Water	4,394	4,618	4,844	–	–	2,197	4,394	4,618	4,844	–	–	14,029	43,936	46,177	48,440

Description R thousand	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Waste water management	100	105	110	–	–	50	100	105	110	–	–	319	1,000	1,051	1,102
Waste management	120	126	132	–	–	60	120	126	132	–	–	383	1,200	1,261	1,323
Total Capital Expenditure - Standard	14,270	14,998	15,733	–	–	7,135	14,270	14,998	15,733	–	–	45,565	142,703	149,981	157,330

2.5.6 Projected Cash Flows: Budgeted Monthly Revenue

MONTHLY CASH FLOWS R thousand	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Cash Receipts By Source													1		
Property rates	1,945	1,945	1,945	1,945	973	486	1,945	1,945	1,945	1,945	1,945	486	19,453	20,445	21,447
Service charges - electricity revenue	3,399	3,399	3,399	3,399	1,699	850	3,399	3,399	3,399	3,399	3,399	850	33,986	35,719	37,470
Service charges - water revenue	1,291	1,291	1,291	1,291	646	323	1,291	1,291	1,291	1,291	1,291	323	12,912	13,570	14,235
Service charges - sanitation revenue	665	665	665	665	333	166	665	665	665	665	665	166	6,651	6,990	7,332
Service charges - refuse revenue	516	516	516	516	258	129	516	516	516	516	516	129	5,161	5,424	5,690
Rental of facilities and equipment	188	188	188	188	94	47	188	188	188	188	188	47	1,876	1,972	2,069
Interest earned - external investments	76	76	76	76	38	19	76	76	76	76	76	19	763	802	841
Interest earned - outstanding debtors	56	56	56	56	28	14	56	56	56	56	56	14	565	593	623
Fines	284	284	284	284	142	71	284	284	284	284	284	71	2,840	2,985	3,131
Licences and permits	151	151	151	151	75	38	151	151	151	151	151	38	1,507	1,584	1,662
Agency services	107	107	107	107	53	27	107	107	107	107	107	27	1,068	1,122	1,177
Transfer receipts - operational	29,565	3,379	–	–	25,341	–	845	–	–	25,341	–	–	84,471	88,779	93,129
Other revenue	3,293	3,293	3,293	3,293	1,646	823	3,293	3,293	3,293	3,293	3,293	823	32,926	34,605	36,301
Cash Receipts by Source	41,536	15,350	11,971	11,971	31,327	2,993	12,815	11,971	11,971	37,312	11,971	2,993	204,178	214,591	225,106
Other Cash Flows by Source															

MONTHLY CASH FLOWS R thousand	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Transfer receipts - capital	23,493	–	–	–	23,493	–	–	–	–	20,137		–	67,124	70,547	74,004
Proceeds on disposal of PPE				300				305				–	605	636	667
Borrowing long term/refinancing				5,000		5,000			5,000			10,000	25,000	26,275	27,562
Decrease (increase) in non-current investments			5,000		5,000	5,000	5,000		5,000	5,000		(30,000)	–	–	–
Total Cash Receipts by Source	65,029	15,350	16,971	17,271	59,820	12,993	17,815	12,276	21,971	62,449	11,971	(17,007)	296,907	312,049	327,340